

GAC Norway Cruise Services







Global Snapshot



Cac

Your Partner that Delivers Value for Growth

- Dedicated to delivering all your shipping, logistics and marine services needs globally since 1956
- Emphasising world-class performance, a long term approach, innovation, ethics and a strong human touch, GAC delivers a flexible and value-adding portfolio to help you achieve business growth
- GAC's brand promise "Delivering your strategy." pledges to put our customers' ambitions and strategic targets at the heart of everything we do

>300 >50 >9,000 offices countries dedicated professionals



Worldwide Network

Americas

- **Bahamas**
- Brazil
- Guyana
- Panama
- Trinidad & Tobago
- Uruguay
- USA
- Venezuela

Africa

- Angola
- Benin
- Egypt Ghana
- Ivory Coast
- Kenya
- Namibia
- Nigeria
- Senegal
- South Africa
- Tanzania
- Togo

Europe

- Belgium
- Cyprus
- Denmark Finland
- Germany
- Gibraltar
- Greece
- Ireland

- Netherlands
- Norway
- Poland
- Russia Sweden
- Turkey
- United
- Kingdom

Asia Pacific & Indian Subcontinent

- South Korea Australia
- China Sri Lanka
- Hong Kong Malaysia
- India **Philippines**
- Indonesia Singapore
- Japan Taiwan
- Thailand Pakistan

Middle East

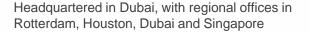
- Abu Dhabi
- Bahrain
- Dubai
- Fujairah*
- Iraq /
- Jordan
- Kuwait
- Lebanon
- Oman
- Qatar
- Ras Al Khaimah
- Saudi Arabia
- Sharjah
- Yemen



Marine (M)

- Abu Dhabi
- Kazakhstan
- Turkmenistan





Note: The ability to undertake work in relation to these territories is based on the applicable sanctions as at the date of the request received.

Digital GAC



- In-house technical competence to integrate with the fast-growing digital world
- Modern operational applications to support GAC core businesses such as freight, ship agency, warehousing etc.
- Possibility to quickly adapt to changes or unique demands
- GAC digital platforms focus on:
 - Making decisions based on facts
 - Easy to connect to our customers
 - Share data with our peers in the ecosystem
 - Collecting and analysing sensor data
 - Well maintained IT-systems





Leverage Our Edge to Deliver Your Strategy

We're global

 A comprehensive network that combines worldwide experience and resources with strong local contacts and expertise

We're integrated

 Full range of integrated shipping, logistics and marine services that can be customized to meet specific needs

We're respected

 Over 60 years of proven track record, often in highly challenging environment. Trusted partner to many industry leaders across diverse markets

We care and we deliver

- Performance focused in delivering the highest quality standards
- Doing the right thing: policies and compliance in business ethics, HSSE, quality and transparency





Judged & Won Industry accolades received in 2018-2019

Award	Winning Category
Logistics Middle East Award 2018	FMCG Supply Chain of the Year
ShipTek Maritime Awards 2018	Best Ship Agency Award
The Maritime Standard Awards 2018	Transportation & Logistics
Logistics & Transport Awards 2018	FMCG Logistics Provider of the Year
Lloyd's List South Asia, Middle East and Africa Awards 2018	Maritime Services Award
Logistics Middle East Awards 2019	Breakbulk Operator of the Year
ShipTek Maritime Awards 2019	ShipTek Best Ship Agency Award
The Maritime Standards Award 2019	Ship Agency of the Year





GAC Norway





- In 2007, GAC acquired Ole R. Olsen AS (ORO), Norway's oldest ship agency (est. 1835), to form GAC Norway
- GAC Norway AS is the leading provider of integrated agency and logistics in the North Sea and Barents Sea
- ISO45001:2018 quality assured
- Strategic network of offices along the Norwegian coast from Oslo to Kirkenes, serving more than 3,500 port calls annually and moving 16,000 shipments
- 90+ highly specialised staff and a strong network of approved suppliers
- NOK 1 billion in annual turnover

The GAC Advantage



- Full cruise support solution with wide range of specialised support services
- Local expertise and in-depth knowledge of the unique complexities of cruise operations
- Customised services and support ensuring seamless co-ordination and efficient management
- Established working relationships with local authorities in the cruise industry
- Focus on operational planning and efficiency
- Itinerary advice and guidance



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Your Local Support Network

GAC Offices

- Oslo
- Fredrikstad
- Slagen (Rafnes)
- Stavanger
- Haugesund (Kårstø)
- Bergen
- Mongstad
- Kristiansund
- Hammerfest
- Tromsø
- Florø
- Bømlo
- GAC-PPS Spitsbergen
- GAC-HSS Kirkenes

Covered by GAC

- Rafnes
- Kristiansand
- Sture
- Årdal
- Ålesund
- Nyhamna
- Averøya
- Stjørdal
- Brønnøysund
- Bodø
- Tjeldbergodden
- Sandnessjøen

Covered by network

- Honningsvåg (NGT)
- Harstad (Kristian Holst)



GAC Norway has served over 12,000 tanker and offshore ships in more than 100 ports around Norway's 25,000 kilometre coast line in the last 5 years

Your Scandinavian Support Network

Our network combines in-depth local expertise with the global resources of the GAC Group to deliver services that extend far beyond standard ship agency support

GAC Offices in Scandinavia

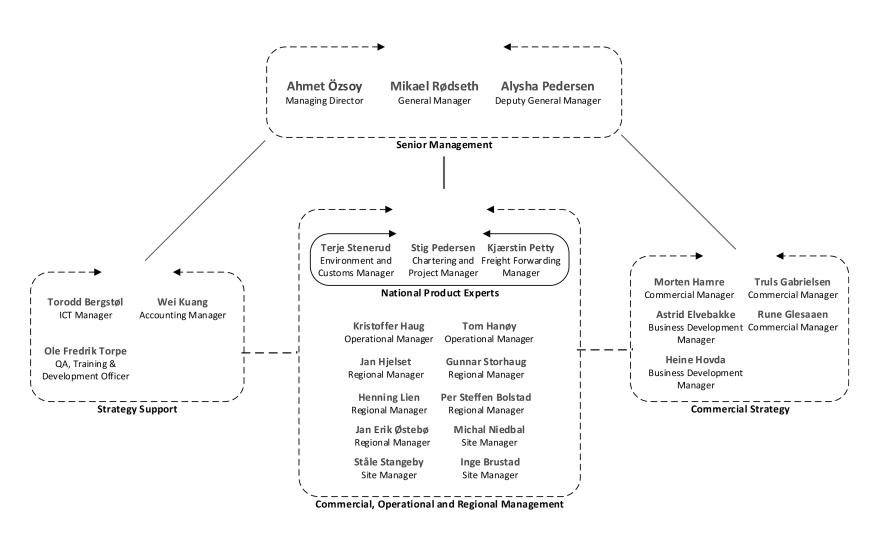
- Norway x 14
- Sweden x 5
- Denmark x 3
- Finland x 5



Robust regional network with best in class Scandinavian cruise agency

GAC Norway





Client Portfolio













































































Shipping

Ship Agency



Leadership

- One of the leading ship's agency in the North Sea
- More than 3,500 port calls handled every year

Wherever you go

Coverage at all important Norwegian cruise destinations

The best people and systems

- Specialised staff with a 'can do' attitude 24/7
- Customised IT solutions
- Best-in-class supplier management
- Compliant with industry requirements in both QA and HSSE

Any or all services

- Port clearance, bunkering, NOx reporting, customs formalities
- Crew change experts, husbandry services, medical assistance
- Integrated ship's spares logistics with bonded storage all along the Norwegian coast
- Procurement of most all services and products at competitive rates



Shipping Related Services

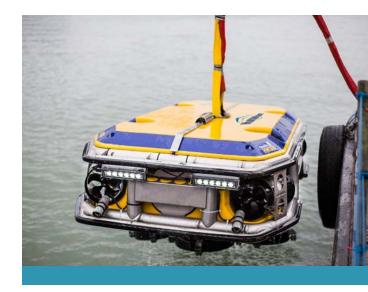


Protection & Indemnity (P&I) correspondents

 Act as correspondents for all 13 of the International Group Clubs: 24/7 incidents / claims handling, plus support for surveys, damage assessments and legal advice

Weather Solutions

 Strategic alliance with the Swedish Meteorological & Hydrological Institute (SMHI) delivering weather performance solutions for safe and efficient navigation



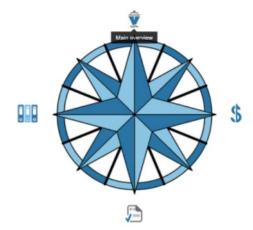
HullWiper delivers award-winning, cost effective and environmentally friendly hull cleaning technology



AN Cruise Service Desk

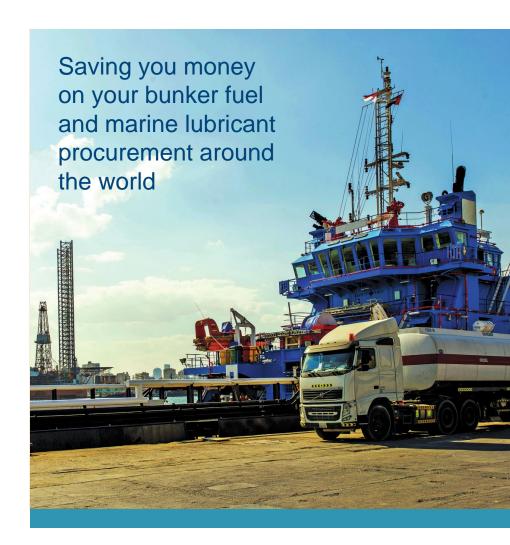
AN-Desk is GAC Norway's tailor-made hub agency software package. It enables our cruise hub in Stavanger to manage multiple port calls in any location at any time

- Single point of contact for all operations
- Well suited for the unique requirements of the cruise industry
- Easy communication 24/7 between owners, agent and partners
- Reduce overhead costs through streamlined administration and centralized accounting
- Round the clock access to updated port call information and cost overview



Bunker Fuels

- Proven track record of over 25 years in delivering reliable bunker supplies in major ports and obscure locations worldwide
- ISO 9001:2015 and ISO 14001:2015 certified for bunker and lubricant trading and brokerage, designed to mitigate major risks that customers face when procuring bunkers
- Help customers reduce overall bunker expenditure through using strictly vetted suppliers from robust supplier programme, real-time job performance monitoring and customised bunker price assessments
- 12 offices strategically located in bunkering hubs, with access to the group's global network for full operational support anywhere





Logistics

Freight Services



Focus on the cruise industry

- Warehousing all along the Norwegian coast and worldwide
- Compliance with industry requirements (ISO, TRACE, Achilles, HSSE)
- 24/7 service and tracking from origin to destination

Sea freight

- Economical sea freight to worldwide locations
- Compliant with US Customs' Automated Manifest Systems (AMS) and Registered member with the US Federal Maritime Commission

Air freight

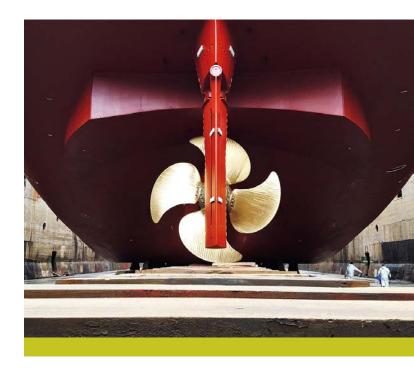
- IATA agents
- Consolidation and charter services
- Door-to-door services



Ship Spares Logistics



- Specialised door-to-deck delivery service for ship spares and marine parts, via the most expedient route
- Fast, dependable and efficient, our seamless, single-source service can consolidate, ship, clear, track and deliver vital parts globally
- Automated, web-based IT system supported by 24/7 call centre
- GML consolidation centres in key countries



Time definite door-to-deck delivery of ship spares that saves time and money



Our Commitment

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Passionately Ethical & Compliant

- Formalised approach underpinned by GAC Code of Ethics and GAC Spirit
- Key policies:
 - Anti-Corruption & Bribery
 - Anti-Money Laundering
 - Sanctions
 - Health, Safety, Security & Environment (HSSE) etc
- Full compliance with anti-corruption regulations such as US Foreign Corrupt Practices Act (FCPA) and the UK Bribery Act 2010



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Strong HSSE Policy

- ISO 45001:2018 certified
- Good HSSE management is essential to the well-being of our employees, their families, customers and all GAC's stakeholders
- Our attitudes, actions, processes and equipment reflect our group-wide commitment

- Robust HSSE Management Systems prevent HSSE-related incidents and reduce their impact
- Continuous training and active feedback for improvement



Our commitment to HSSE is based on constant vigilance and attention to details

GAC Spirit



- Two-way loyalty: staff to management, management to staff
- Commitment to quality service: going the extra mile
- Valuing people: the GAC family feeling
- Building of relationships with customers and suppliers through long-term commitment and face-to-face contact

Where you'll find it:

- Our ethics
- GAC staff
- GAC customers
- GAC suppliers
- Wider GAC community and environment



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Quality Leadership

ISO 45001/2018 accredited Certificate no 276207-2018-AHSO-NOR-NA

2019: 93% satisfaction (target 94%) 2018: 93% satisfaction (target 93%) 2017: 93% satisfaction (target 92%) 2016: 92% satisfaction (target 92%) 2015: 91% satisfaction (target 90%)

Customer focused

Customised KPIs and reporting



The first agent in Norway to achieve DNV ISO accreditation

Thank you

gac.com/norway

norway@gac.com

